Housekeeping

- A copy of the presentation will be shared with attendees 1 week from the presentation date

- Breaks
  - PM Break – approx. 2:30 pm

- Restrooms
  - Main hall to right
Agenda

- FI$Cal Project Overview
- Wave 3 CRP Objectives and Approach
- FI$Cal Solution Overview
- Cash Management
  - Key Terms
  - Business Process Overview
  - Scenarios Overview
  - Covered Requirements
- Session Recap
The Financial Information System for California (FI$Cal) is a business transformation project for the State in the areas of budgeting, accounting, procurement, and cash management. The Project prepares the State to work in an integrated financial management system.

California’s Partner Agencies are working together to form the partnership to support FI$Cal at the highest level:
- Department of Finance (DOF)
- Department of General Services (DGS)
- State Controller’s Office (SCO)
- State Treasurer’s Office (STO)
FI$Cal Wave Timeline

<table>
<thead>
<tr>
<th>Calendar Years</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
</tr>
<tr>
<td>Q2</td>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
<td>Q4</td>
</tr>
<tr>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
</tr>
<tr>
<td>Q4</td>
<td>Q1</td>
<td>Q2</td>
<td>Q3</td>
<td>Q4</td>
<td>Q1</td>
<td>Q2</td>
</tr>
</tbody>
</table>

- **Pre-Wave** ~12 Months

- **Wave 1** 20 Months

- **Wave 2** 15 Months

- **Wave 3** 24 Months

- **Wave 4** 24 Months

O&M

November 19, 2014
CRP Objectives

- The Wave 3 CRPs will:
  - Facilitate interactive discussion on “To-be” state business processes
  - Demonstrate delivered software capabilities to meet state requirements
  - Confirm application requirements and identify gaps where business needs are not satisfied by standard software functionality
  - Identify critical concerns/issues for each process area
Business Requirements

- What is a Business Requirement?
  - Business requirements specify the functionality of an application
  - Business requirements collectively represent the “To-Be” state of a system
  - Requirements denote common functionality across all Departments
  - The FI$Cal project team contracted with Informatix to facilitate Joint Application Development (JAD) sessions with all partner and stakeholder departments to tailor the baseline requirements to the FI$Cal project in 2006
  - State conducted several rounds of review of the requirements in the past few years
  - The current baseline requirement list is taken from the FI$Cal RFP
**FI$Cal Design Approach**

**Conduct Wave 3 Working Sessions**
- **Objective**
  - Define and validate DRAFT processes to best meet the State’s needs independent of the software details
  - Clarify requirements
- **Audience**
  - State Controllers Office
  - State Treasurers Office
  - Department of Finance
- **Key Outputs**
  - Revised DRAFT To-Be Processes with department input
- **Tools / Methods**
  - Interactive Working Sessions with department SMEs
  - Gather additional input on:
    - *As-Is Process*
    - *Statutes, Reg, Policy*
    - *To-Be Process, Benefits, Challenges*

**Conduct Waves 1 & 2 Solution Walkthroughs**
- **Objective**
  - Provide departments with an understanding of Waves 1 & 2 FI$Cal business processes
  - Demonstration of Waves 1 & 2 FI$Cal solution
  - Identify where Waves 1 & 2 solution may not meet the needs of new departments
- **Audience**
  - Wave 3 Departments (SCO, STO, DOF, DGS CFS)
- **Key Outputs**
  - Wave 3 Departments (SCO, STO, DOF, DGS CFS)
- **Tools / Methods**
  - Solution Walkthroughs
  - Wave 1 FI$Cal Solution
  - Wave 2 FI$Cal Solution

**Conduct Wave 3 Conference Room Pilots**
- **Objective**
  - Conduct a systematic review of how FI$Cal requirements and DRAFT To-Be Processes are enabled by the FI$Cal software solution
  - Clarify requirements
  - Identify where Waves 1 & 2 solution may not meet the needs of new departments
- **Audience**
  - Wave 3 Departments (SCO, STO, DOF, DGS CFS)
- **Key Outputs**
  - Revised DRAFT To-Be Processes with department input
  - Basis for System Configurations and Functional Designs
- **Tools / Methods**
  - Interactive CRP Sessions with Department SMEs
  - CRP Sandbox

**Validate and Approve Process Designs**
- **Objective**
  - Validate and document final business process designs
  - Confirm how requirements are met
- **Audience**
  - Project team with department input
- **Key Outputs**
  - Final Business Process Designs
  - Update Requirements Traceability Matrix
  - RICEF Inventory
- **Tools / Methods**
  - Conduct follow-up meetings / validation sessions as necessary
  - Resolve open issues / outstanding decisions

---

**Department Participation and Input**

November 19, 2014
Ground Rules & Guiding Principles

- Challenge how the State does things today
- Perspective – adopt a “Statewide” perspective
- Silence is consent – speak and share your thoughts
- There are no bad questions – it is better to ask than assume
- Consider business process changes
- Think of the data and information you require
FI$Cal Solution Overview

Governance Risk & Compliance
- Access Control Monitoring
- Transaction Monitoring

GRC Technology

GRC Infrastructure

Oracle Enabling Technology

Infrastructure

Operations & Maintenance

Identity & Access Management

Portal (Single Sign-on)

Authentication
- Access Control
  - Reports, PDFs
  - Spreadsheets
  - Output Files
  - External Interfaces

Application Security
- Budgeting
- Finance & Purchasing
- Business Intelligence

Content Management

ERP Modules

Enabling Software Technology

Audit Users
Department Users
Vendor Users
Deferred Exempt Departments

November 19, 2014
# CRP & SWT Schedule

<table>
<thead>
<tr>
<th>Business Process</th>
<th>Date</th>
<th>Time</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>CRP: General Ledger (1 of 2)</td>
<td>10/22/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>CRP: General Ledger (2 of 2)</td>
<td>11/05/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>SWT: Disbursements</td>
<td>11/12/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>SWT: Receivables &amp; Cash Management</td>
<td>11/12/14</td>
<td>1:00 – 4:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>CRP: Disbursements</td>
<td>11/13/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>CRP: Bond Accounting</td>
<td>11/19/14</td>
<td>9:00 – 12:00</td>
<td>Sapphire - Evergreen</td>
</tr>
<tr>
<td>CRP: Cash Management</td>
<td>11/19/14</td>
<td>1:00 – 4:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>CRP: Bond Accounting cont’d</td>
<td>12/03/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
<tr>
<td>CRP: Loan Accounting</td>
<td>12/10/14</td>
<td>9:00 – 12:00</td>
<td>Jade - Evergreen</td>
</tr>
</tbody>
</table>
Wave 3 Cash Management Topics

- Scenario 1: Deposit Slips
- Scenario 2: Federal Fund Deposit Review/Approval
- Scenario 3: Importing IPS Integration
  - Warrant Reconciliation
  - Department Food Vouchers
- Scenario 4: Demand Account Processing
  - Department Deposit transaction creation
  - Integration with Check Write System (CWS)
  - Demand Account Reconciliation
- Scenario 5: Department CTS Bank Statement Generation
- Scenario 6: Cash Position
Key CM Concepts and Terms

- **Bank Deposit** - Money received by the departments and placed into the Treasurer’s account at an approved depository bank within the Centralized Treasury System.

- **System Deposit** - A system transaction consisting of one or more customer payments used for balancing and processing purposes.

- **Deposit Slips** – A report form from FI$Cal listing the items being deposited into a depository bank.

- **Federal Funds** – An electronic payment in a Demand Account associated with a Federal Drawdown initiated by a Department.

- **Demand Accounts** – The eight accounts at the depository banks that contain all the banking activity for State of California Centralized Treasury System deposits and disbursements.

- **Bank Reconciliation** - The process used to reconcile FI$Cal transactions to imported bank statement transactions.
Key CM Concepts and Terms

- **Cash Accounting Reclassification** – The custom FI$Cal process that automatically generates system transactions for:
  - ORF Replenishments based on approved vouchers in Accounts Payable
  - eFITS Remittances based on funds that have been remitted to Cash in State Treasury in Accounts Receivable

- **Bank Account Transfers** - The transfer of money between CTS Accounts to make corrections or adjustments.
## Scenario 1 – Deposit Slips

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM 2.00</td>
<td>The System shall accept electronic deposit information</td>
</tr>
<tr>
<td>CM 3.00</td>
<td>The System shall accept manually keyed deposits information</td>
</tr>
<tr>
<td>CM 21.00</td>
<td>The system shall accept daily department deposit information including: Mail Code, Organization code etc.</td>
</tr>
<tr>
<td>CM 55.00</td>
<td>The system shall accept and identify pending deposits for future dated, on hold/suspense and to be voided.</td>
</tr>
<tr>
<td>CM 58.00</td>
<td>The System shall generate and print/reprint electronically generated deposit slips with a Magnetic Ink Character Recognition (MICR) encoding line per the State Treasurer's Office and CTS bank specifications.</td>
</tr>
<tr>
<td>CM 60.00</td>
<td>The System shall allow authorized users to input different deposit and bank categories, including Regular, Pre - Sort, Misc-Sort etc.</td>
</tr>
<tr>
<td>CM 67.00</td>
<td>The System shall accept electronic deposits CTS bank information that includes the Bank Account number, STO bank number etc.</td>
</tr>
</tbody>
</table>
Scenario 1 – Deposit Slips

- AR Deposit functionality will be updated to allow users to generate deposit slips online or input manual deposit slip information.
- Retirement of Electronic Deposit Form (EDF) & Front End Deposit System (FEDs).
- Deposit slip and accounting system integration to reduce errors from manually entering amounts in different systems.
Scenario 1 – Deposits Slip

Key Points:

• Deposits are associated with the State Bank and the appropriate CTS bank account
• The custom Bank Deposit Number will be modified to work with the custom bank deposit slip process
Scenario 1 – Deposits Slip

Key Points:

- Mock up functionality is displayed. Additional information will be included based on design conversations
## Scenario 2 – Federal Funds

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM</td>
<td>56.00 The System shall accept data and provide notification on pending federal funds receipts.</td>
</tr>
<tr>
<td>CM</td>
<td>61.00 The System shall electronically or manually record and track Automated Clearing House (ACH) and Wire receipts and allow for reversals and/or edits.</td>
</tr>
<tr>
<td>CM</td>
<td>62.00 The System shall allow for remittance advices (TC 30 and TC 31 Only) submitted by agencies to be reconciled (electronically or manually) to Automated Clearing House (ACH) receipts and wire receipts received in the State Treasurer's Office Demand account, allow for match review for edits and/or reversals, and automatically alert the State Controller's Office that the remittance advice has been funded.</td>
</tr>
<tr>
<td>CM</td>
<td>52.00 The System shall track, monitor and comply with the requirements of the Cash Management Improvement Act (CMIA).</td>
</tr>
</tbody>
</table>
Scenario 2 – Federal Funds

- Provides STO the ability to review report for outstanding Federal Drawdown requests in FI$Cal
- STO will have the ability to review and approve departmental Letter of Credit (LOC) deposits prior to posting cash to the General Ledger
- Ensures that all Federal cash has been received in a Demand Account prior to the issuance of associated payments
Scenario 2 – Federal Funds

Letters of Credit

<table>
<thead>
<tr>
<th>Business Unit</th>
<th>Deposit ID</th>
<th>Date</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>0820</td>
<td>123</td>
<td>7/1/2016</td>
<td>$10,000,000.00</td>
</tr>
<tr>
<td>0840</td>
<td>423</td>
<td>7/1/2016</td>
<td>$4,000,000.00</td>
</tr>
<tr>
<td>0840</td>
<td>3456</td>
<td>7/3/2016</td>
<td>$50,000.00</td>
</tr>
</tbody>
</table>

Key Points:

- Mock up functionality is displayed. Additional information will be included based on design conversations
## Scenario 3 – Importing IPS File

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM 12.00</td>
<td>The System shall create a daily file(s) containing all outstanding warrants and stop payment items for use by the STO's Item Processing System (IPS) and send the data to the IPS in accordance with state statutes/regulations; for the purpose of validating warrants presented for payment to the STO by the depository banks.</td>
</tr>
<tr>
<td>CM 14.00</td>
<td>The System shall accept a daily paid warrants file from the STO's IPS.</td>
</tr>
<tr>
<td>CM 15.00</td>
<td>The System shall reconcile daily paid warrant information (from the IPS) with outstanding warrant information, send alerts of discrepancies, and update warrant status (i.e., paid).</td>
</tr>
<tr>
<td>CM 16.00</td>
<td>The System shall identify outstanding warrants, and generate registers (in accordance with GC 17005) and aging schedules of outstanding warrants, based on specific criteria.</td>
</tr>
</tbody>
</table>
Scenario 3 – Importing IPS File

FI$Cal receives daily inbound import of the SCO Warrants, Checks (including UI/DI), and Food vouchers file for all CTS accounts & the Warrant account paid by IPS.

After the file is loaded, the system reconciles bank statements to system side transactions.

For CTS accounts with food vouchers (Women, Infants & Children, Senior Farmer’s Food Market), FI$Cal will generate accounting for the amounts which are actually posted to the CTS Account.
### Scenario 3 – Importing IPS File

#### Key Points:

- Interface currently exists for Wave 1.
- Modification to configuration will be made for CTS bank accounts and funds associated with the Warrant bank account.
- Modification to interface processing will be discussed to support food vouchers and UI/DI.

#### Code Mappings

<table>
<thead>
<tr>
<th>Code Map Group:</th>
<th>Description:</th>
</tr>
</thead>
<tbody>
<tr>
<td>IPS</td>
<td>Item Processing Section Map</td>
</tr>
</tbody>
</table>

#### Mappings

<table>
<thead>
<tr>
<th><em>Mapping Name:</em></th>
<th>Default Value:</th>
</tr>
</thead>
<tbody>
<tr>
<td>RECORD_TYPE_2</td>
<td></td>
</tr>
</tbody>
</table>

#### Input Values

<table>
<thead>
<tr>
<th>Input Value</th>
<th>Output Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>0599</td>
<td>599</td>
</tr>
<tr>
<td>0421</td>
<td>421</td>
</tr>
<tr>
<td>0405</td>
<td>405</td>
</tr>
<tr>
<td>0244</td>
<td>244</td>
</tr>
<tr>
<td>0122</td>
<td>122</td>
</tr>
<tr>
<td>0109</td>
<td>109</td>
</tr>
<tr>
<td>0104</td>
<td>104</td>
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<tr>
<td>0094</td>
<td>094</td>
</tr>
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<td>0093</td>
<td>093</td>
</tr>
<tr>
<td>0070</td>
<td>070</td>
</tr>
<tr>
<td>0050</td>
<td>050</td>
</tr>
</tbody>
</table>
Scenario 3 – Importing IPS File

Key Points:

- Import process is run via our batch schedule every evening prior to Pay Cycle generation in AP
Scenario 3 – Importing IPS File

CM – SCO and Department Payment/Disbursement Bank Reconciliation

Banks
- Image Cash Letter (Check 21)
- IPS Reconciliation
- Wire

STO
- IPS Reconciliation
- Checks, Warrants, WIC Vouchers Paid

SCO
- Start
- Process Warrant Payments AP
- Positive Pay File (Issues and Stops)
- Perform Warrant Bank Reconciliation
- End

Departments
- Start
- Process CTS Payments AP
- Perform CTS Bank Reconciliation
- End
Scenario 3 – Importing IPS File

Key Points:

• Reference number will be the warrant/check/food voucher number
• Delivered reconciliation uses Statement Code, Reference ID, Bank Date (with tolerances), Transaction Amount, Trans Code, and Reconciliation Status for processing
Scenario 3 – Importing IPS File

Key Points:

- Items can be matched across dates
- Reduce manual reconciliation through the use of an automated matching process and integrated data management
- Streamlines the data flow and reconciliation process across the Partner Agencies, Departments and Banks
- Reconciled transactions can be seen under Semi Manual Reconciliation page and can be un-reconciled if necessary (only if its not posted all the way to GL)
Scenario 3 – Importing IPS File

Key Points:

- Items that do not match according to the reconciliation rules, show up in Automatic Reconciliation Exceptions page
- Exceptions should be researched in the module of origin (for e.g AP for warrants)
- Unresolved checks or warrant exceptions will affect the Outstanding & Stop Payment file to STO’s IPS
Scenario 3 – Importing IPS File

Key Points:

- Items can be matched ad-hoc
- Total amount of bank transactions must equal to total amount of system transactions
- When items do not match 100% according to the automated reconciliation criteria, semi manual reconciliation page can be used to match items
### Scenario 3 – Importing IPS File

#### Semi Manual Reconciliation

**Search Criteria**

<table>
<thead>
<tr>
<th>Field</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank ID:</td>
<td>121113423</td>
</tr>
<tr>
<td>Account #:</td>
<td>104</td>
</tr>
<tr>
<td>Statement ID:</td>
<td>%</td>
</tr>
<tr>
<td>Currency Code:</td>
<td>USD</td>
</tr>
<tr>
<td>Reconciliation Status:</td>
<td>Unreconciled</td>
</tr>
<tr>
<td>From Date / Thru Date:</td>
<td>01/01/2014 to 10/31/2014</td>
</tr>
</tbody>
</table>

**Advanced Search**

#### Key Points:

- Depending on accounting configuration, items can only be unreconciled if the associated accounting entries have not been posted to the general ledger.
- This page will show you the items which have been grouped and matched together.

### Semi Manual Reconciliation Table

<table>
<thead>
<tr>
<th>Bank Transactions</th>
<th>System Transactions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select</td>
<td>Reference</td>
</tr>
<tr>
<td>--------</td>
<td>-----------</td>
</tr>
<tr>
<td></td>
<td>0199393</td>
</tr>
<tr>
<td></td>
<td>0199295</td>
</tr>
<tr>
<td></td>
<td>1104000699</td>
</tr>
<tr>
<td></td>
<td>1104000697</td>
</tr>
<tr>
<td></td>
<td>1104000695</td>
</tr>
<tr>
<td></td>
<td>1000135</td>
</tr>
<tr>
<td></td>
<td>1000134</td>
</tr>
<tr>
<td></td>
<td>1000133</td>
</tr>
</tbody>
</table>
Scenario 3 – Importing IPS File

Key Points:

- This is used for manual ad hoc adjustments that are not recorded on the bank side, or in cases where a credit and a debit on the bank side match to one system transaction.
Scenario 3 – Importing IPS File

Key Points:

- Items reconciled on the Manual reconciliation page can be unreconciled
- Reconciliation dates can be adjusted by searching for all manually reconciled items
## Scenario 4 – Demand Accounts

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM 23.00</td>
<td>The System shall identify outstanding checks, deposits and adjustments.</td>
</tr>
<tr>
<td>CM 29.00</td>
<td>The System shall perform reconciliations with downloaded data from third-party providers.</td>
</tr>
<tr>
<td>CM 34.00</td>
<td>The system shall accept the import of data files in formats that include Bank Administration Institute (BAI), .csv, .txt, .prn and allow the user to parse data to be imported into the Messages and/or notations, Bondholder Number etc. for bank reconciliation:</td>
</tr>
<tr>
<td>CM 35.00</td>
<td>The System shall reconcile all cash transactions with the Demand Deposit Accounts.</td>
</tr>
<tr>
<td>CM 37.00</td>
<td>The System shall allow the CTS Bank Reconciliation report which includes Minus Float Report, Monthly Reconciliation Report, Agency Detail report etc.</td>
</tr>
</tbody>
</table>
Scenario 4 – Demand Accounts

- Daily automated integration with all eight Depository Banks to receive previous day BAI2 files
- Automated reconciliation of Demand Account activity including:
  - FI$Cal Deposits
  - FI$Cal Bond Proceeds
  - FI$Cal generated EFT files
  - Integration with CWS for any activity not recorded in FI$Cal such as:
    - LAIF
    - Investment activity
    - Wire requests
    - Demand Checks
Scenario 4 – Demand Accounts

CM – Bank Statement Reconciliation

STO
- C
  - BAI 2
    - Wires
    - LAIF deposits
    - CWS transactions

Bank
- Record Department Deposit
- Process Reconciliation (CM)
- External Transactions (CM)
- Process Reconciliation (CM)
- Analyze Exceptions (CM)

Batch
- Process Payments (AR)
- Process Reconciliation (CM)
- Process Payments (AP)
- IPS
- Warrants

Departments/CTS
- Deposit Slip
- Process Payments (AR)
- Analyze Exceptions (CM)

SCO
- Start
- Warrants
- Analyze Exceptions (CM)
Scenario 5 – CTS Reconciliation

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM</td>
<td>25.00 The System shall account for and provide departmental account statements, with deposit and disbursement information which includes Deposit Type (e.g., cash, check, credit card, debit card, EFT).</td>
</tr>
<tr>
<td>CM</td>
<td>43.00 The System shall generate a cash management report, which monitors the timeliness of check deposits (e.g., date of check, date check received, date check deposited, date check remitted, date check posted).</td>
</tr>
</tbody>
</table>
Scenario 5 – CTS Statement Creation

- Replacement of SCO Centralized Treasury Trust System
- Provide the ability to generate statements for CTS accounts
- Will build on the bank statements already created by IPS to add
  - any eFITs remittances & ORF Replenishments from custom Cash Accounting Process
  - Any adjustments or transfers between accounts from Bank Account Transfers
  - Deposits based on Demand Account processing
Scenario 5 – CTS Statement Creation

Key Points:

• Reference number will be the deposit number on the deposit slip from AR, check number, or JE number
• Location Code has been added to tie to the AR Identifier
• Delivered reconciliation uses Statement Code, Reference ID, Bank Date (with Tolerance), Transaction Amount, Trans Code, and Reconciliation Status for processing
Scenario 6 – Cash Position

- Provides the ability to review cash position by Bank
- Estimate available cash based on activity, balances, & patterns
- Drill into position details
## Scenario 6 – Cash Position

<table>
<thead>
<tr>
<th>ID</th>
<th>Requirement Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CM</td>
<td>53.00</td>
</tr>
</tbody>
</table>

November 19, 2014
Scenario 6 – Cash Position

Cash Forecasting Results

<table>
<thead>
<tr>
<th>Source</th>
<th>SHARE OBSRK (EUR)</th>
<th>SHARE OBSNK (EUR)</th>
<th>SHARE OVRNK (EUR)</th>
<th>SHARE OVLNK (EUR)</th>
<th>SHARE OBSRK (EUR)</th>
<th>SHARE OBSNK (EUR)</th>
<th>SHARE OVRNK (EUR)</th>
<th>SHARE OVLNK (EUR)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bank Balance</td>
<td>13,275.95</td>
<td>494.18</td>
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Trend Analysis

Sources and Uses of Cash

November 19, 2014

Session Recap

- Key Considerations
- Future Action Items
- Action Items
- Concerns
Question and Answer

FI$Cal Project Information:
http://www.fiscal.ca.gov/

or e-mail the FI$Cal Project Team at:
fiscal.cmo@fiscal.ca.gov
Appendix
Guide to Symbols in Flows

- **Start/End**: Indicates point at which the process begins or ends. Does not represent any activity.
- **Decision**: Shows a decision point, such as yes/no. Each path emerging from the diamond is labeled with one of the possible answers.
- **System Task**: Represents an individual step or activity in FI$Cal.
- **Manual Task**: Represents an individual step or activity in the process that is made out of FI$Cal.
- **Input Documents**: A paper document (or email) that is used for entering data in the process. For electronic data, the Interface shape is used.
- **Connector**: On/Off-Page Connector. Used to avoid complex overlapping connector lines or to continue a process on a subsequent page. Connectors are labeled with UPPER CASE letters.
- **Interface**: Data conversion from one electronic system to another.
- **Batch Process**: Represents a batch process within FI$Cal.
- **Intra Integration Process**: A Input or Output to some other process within the same capability.
- **Output Documents**: An electronic document that is created by the process and can be printed (for example—any kind of report).
ChartField Cross Reference

November 19, 2014